

# **DISCLAIMER**

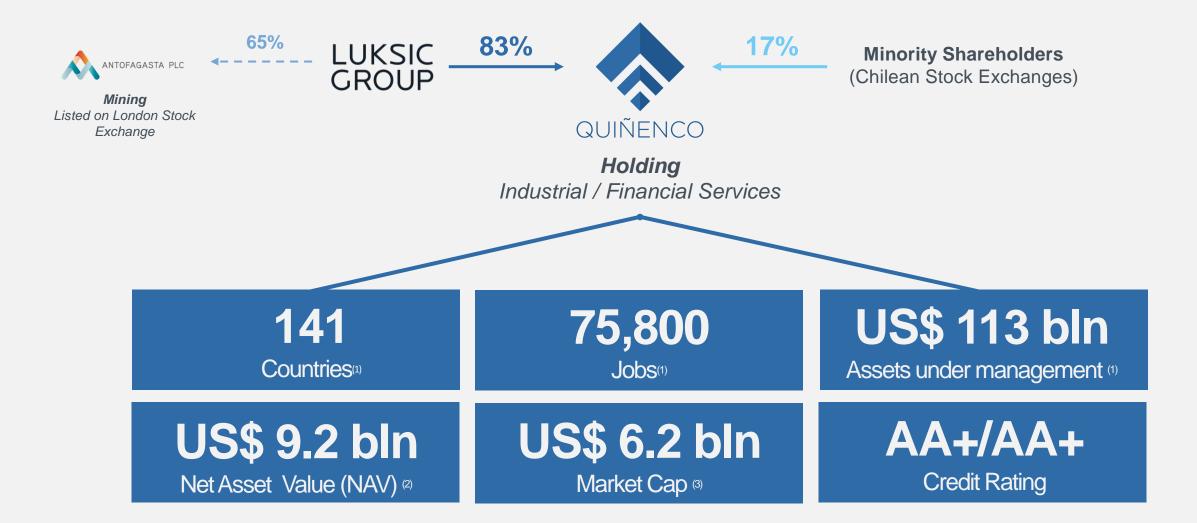
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# QUIÑENCO AT A GLANCE

- QUIÑENCO OVERVIEW
- RECENT EVENTS
- CONCLUSIONS

#### QUIÑENCO AT A GLANCE

# OWNERSHIP STRUCTURE



<sup>(1)</sup> Global presence, people employed and assets under management include Quiñenco and its main operating subsidiaries and associates as of December 31, 2023.

<sup>2)</sup> NAV as of September 30, 2024.

<sup>(3)</sup> Market Capitalization as of February 28, 2025.

# DIVERSIFIED PORTFOLIO OF SIX MAIN OPERATING COMPANIES

% Control as of September 2024

## Banco de Chile

Mkt.Cap<sup>1</sup> **US\$ 13.2 bln** 

- Leading full services bank in Chile.
- Jointly controlled with Citigroup.
- · Listed in Chile and USA (BCS: CHILE /NYSE:BCH).



- No.1 Chilean beer producer
- One of the main beverage producers in Chile.
- 2nd largest beer producer in Argentina.
- Jointly controlled with Heineken.
- Listed in Chile and USA (BCS: CCU /NYSE:CCU).

**N**exans



- Global leading French cable manufacturer, with an industrial presence in 41 countries and business activities throughout the world.
- · Listed in France (Euronext Paris: NEX).

**#** Hapag-Lloyd



- Leading global liner shipping company, with a network of 110 liner services worldwide.
- 20 container terminals in 11 countries.
- CSAV listed in Chile. Hapag-Lloyd listed in Germany (XETRA:HLAG).

140 countries worldwide





- Leading cargo & shipping services company: tug boats and air cargo logistics.
- · Leading tug boat operator in America and 3rd worldwide.
- · Air cargo logistics in Chile, Ecuador and Colombia.
- · Listed in Chile (BCS:SMSAAM).

13 countries across America





- No.2 retail distributor of fuels in Chile with 449 service stations and 212 convenience stores.
- · Shell licensee in Chile.
- · 49 travel centers in the USA
- 77 services stations in Paraguay.

Chile - UK -**USA - Paraguay** 

Chile

Chile - Argentina -Bolivia - Colombia -**Paraguay - Uruguay** 

41 countries

worldwide

- Market Capitalization as of February 28, 2025.
- During November 2024 Quiñenco sold a 5% stake in Nexans, thus reducing its stake to 14.2%.
- Ownership held by CSAV. As of September 30, 2024, Quiñenco's stake in CSAV was 66.45%. CSAV's market cap was US\$3.0 bln as of February 28, 2025.
- Book value as of September 30, 2024



- QUIÑENCO OVERVIEW
- RECENT EVENTS
- CONCLUSIONS

#### QUIÑENCO OVERVIEW

# ONE OF CHILE'S LARGEST BUSINESS CONGLOMERATES WITH STRONG FUNDAMENTALS



## FIRST CLASS BOARD AND MANAGEMENT

## **BOARD OF DIRECTORS**



Pablo Granifo L. Chairman



Jean-Paul Luksic F. Vice Chairman



Paola Luksic F. Director



Director



Andrónico Luksic L. Nicolás Luksic P. Director



Hernán Büchi B. Director



Juan Carlos Jobet E. Director



Ignacio Guerrero G. Independent Director

# **SENIOR MANAGEMENT**

- Prancisco Pérez M. Chief Executive Officer
- Rodrigo Hinzpeter K. **Chief Counsel**
- Mauricio Lob D. Corporate Affairs and Social Management Manager
- Eduardo Garnham L. Chief Financial Officer
- Andrea Tokman R. Chief Economist
- Pedro Marín L. Performance Control Manager

- Davor Domitrovic G. Head of Legal
- Pilar Rodríguez A. **Investor Relations** Manager
- Arturo Highet G. Internal Auditor
- David Alow General Accountant

#### QUIÑENCO OVERVIEW

# **VALUE CREATION SYSTEM**

Quiñenco has developed a value creation system through the professional management of its investments, which has led to various transactions throughout its history, generating US\$2.0 billion in profits over the last 26 years from divestments of US\$4.9 billion . . .



**Acquisition** Acquisitions of companies



Restructuring

Restructuring and administrative & operational improvements



Max. Profitability

Develop and maximize profitability of business portfolio

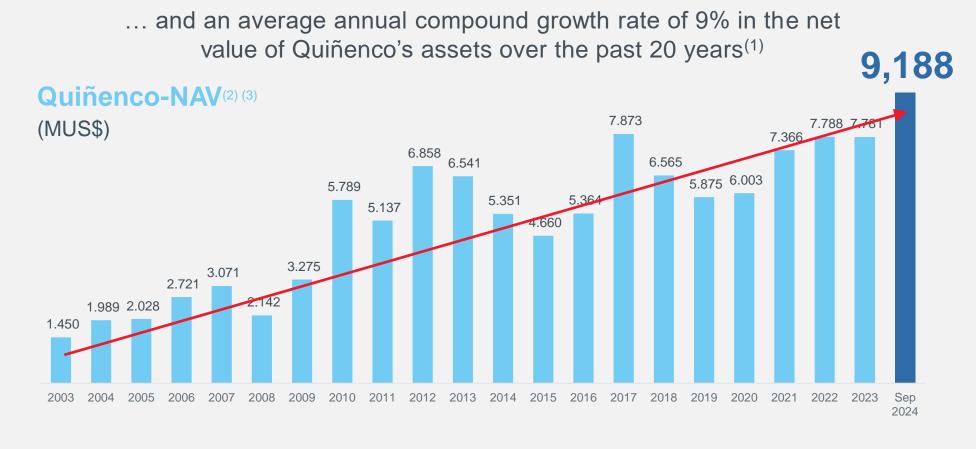


### **Divest/Retain**

- Enersis
   Telefónica
   Alusa
- Endesa
- del Sur VTR

- · Luchetti · O'Higgins · Banchile Vida
- Entel
- Central
- SegChile
- Paris Startel
  - Nexans

# STRONG GROWTH IN NAV



The net asset value (NAV) has been calculated as follows:

Market value of Quiñenco's publicly traded operating companies

Market value of financial investments

Book value of unlisted operation companies and other net assets

Cor

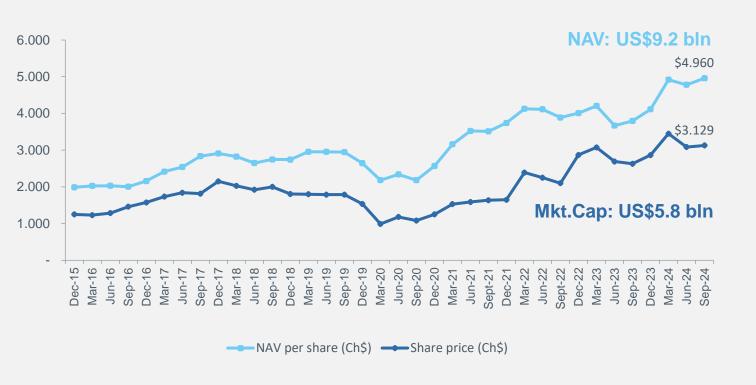
Corporate level cash<sup>(3)</sup>

Corporate level debt<sup>(3)</sup> = NAV

# FAVORABLE PERFORMANCE OF NAV, SHARE PRICE & DIVIDENDS

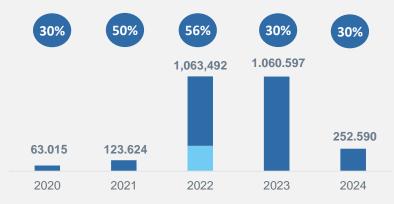
## NAV<sup>(1)</sup>/Share Price Trend

as of September 30, 2024



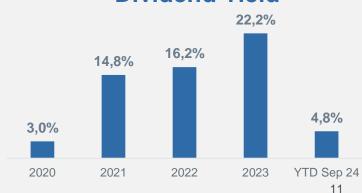
## **Dividends Paid**

(MCh\$)



Percentage of prior year net income paid out as dividends.Interim Dividend paid the year before.

# **Dividend Yield**



## QUIÑENCO OVERVIEW

# **INVESTMENT CRITERIA**



# LEADING MARKET POSITIONS

The company's investment strategy allows it to maintain a leading position in all its business areas and product segments



(1): Ranking as of December 2023.

#### QUIÑENCO OVERVIEW

# CONTROLLING OR INFLUENTIAL INTEREST ALONG WITH WORLD CLASS STRATEGIC & COMMERCIAL ALLIANCES

Quiñenco partners with world class players to develop its markets and products to take advantage of combined know-how, experience and financial capacity

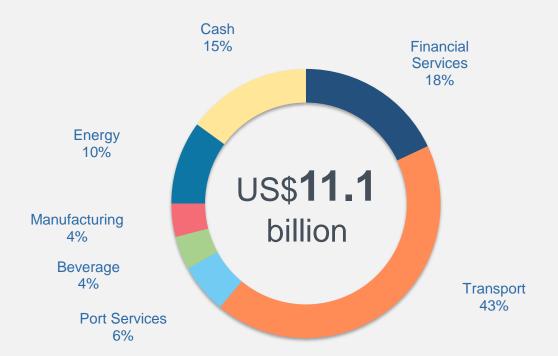


# **DIVERSIFIED INVESTMENTS**

Becoming one of the most diversified holding companies in Chile . . .

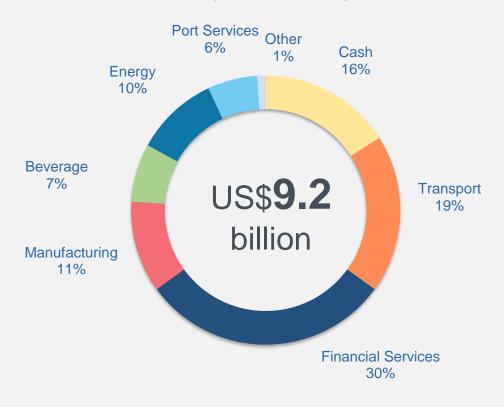
# Investments by Sector<sup>(1)</sup>

(as of September 30, 2024)



# Net Asset Value<sup>(2)</sup> (NAV)

(as of September 30, 2024) (Percentages calculated over gross assets)



<sup>(1)</sup> Quiñenco's investments at book value.

<sup>(2)</sup> Market Value of Quiñenco's operating companies + Market Value of Financial Investments + Book value of unlisted operating companies and other assets, net of other liabilities + Cash at the Corporate level - Debt at the Corporate level.

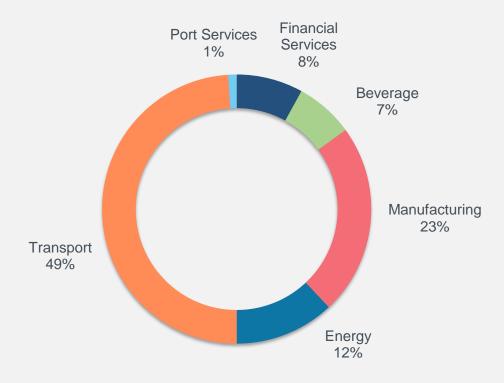
## **GROWING AND DIVERSIFIED REVENUES**

... achieving diversified and growing revenues ...



# Aggregate Revenues by Sector<sup>(2)</sup>

(YTD September 2024)



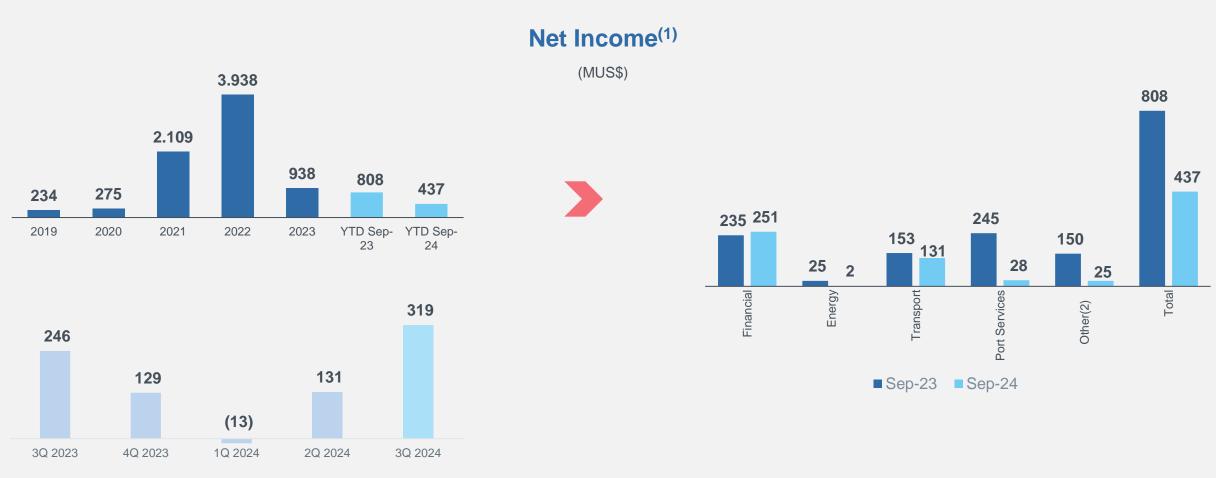
<sup>(1)</sup> Consolidated revenues under IFRS = Total Revenues (Industrial Sector) + Total Operating Revenues (Banking Sector)

<sup>(2)</sup> Considers the sum of the sales of the main operating companies Quiñenco participates in. Of these, Quiñenco does not consolidate with CCU (Beverage), Nexans (Other) nor Hapag-Lloyd (Transport).

#### QUIÑENCO OVERVIEW

# **SOUND RESULTS**

#### ... and sound bottom line results



Note: Figures translated from nominal Chilean pesos at the exchange rate as of September 30, 2024: Ch\$897.68 = 1US\$ Net Income: Net income attributable to owners of the parent.

<sup>(1)</sup> Corresponds to the contribution of each segment to Quiñenco's net income.

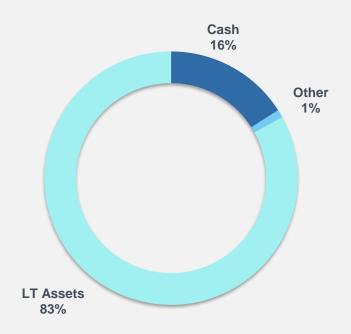
<sup>(2)</sup> The Segment Other includes the contribution from IRSA/CCU (US\$28.3 million), Nexans (US\$37.3) and Quiñenco and others (-US\$40.1 million) as of September 2024.

# QUIÑENCO HOLDING CONSERVATIVE FINANCIAL STRUCTURE

Long term investments are financed with equity and long term debt in Chilean pesos . . .

#### **Assets**

US\$11.2 billion as of September 2024



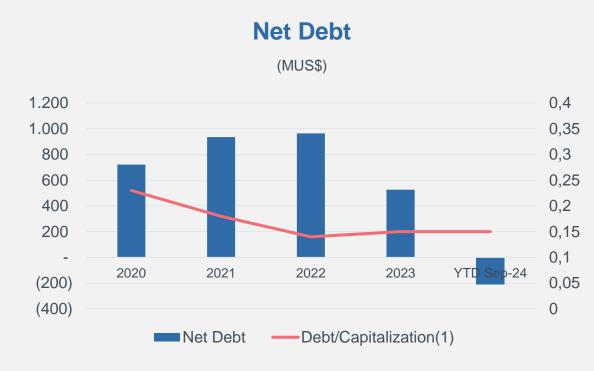
# **Liabilities and Equity**

US\$11.2 billion as of September 2024



# LOW FINANCIAL CORPORATE DEBT

... maintaining low levels of debt through asset disposals and strong dividend flow ...



| MUS\$    | 2020  | 2021  | 2022  | 2023  | Sep-24 |
|----------|-------|-------|-------|-------|--------|
| Debt     | 1,104 | 1,152 | 1,273 | 1,513 | 1,523  |
| Cash     | -383  | -216  | -309  | -987  | -1,731 |
| Net Debt | 721   | 935   | 964   | 526   | -208   |

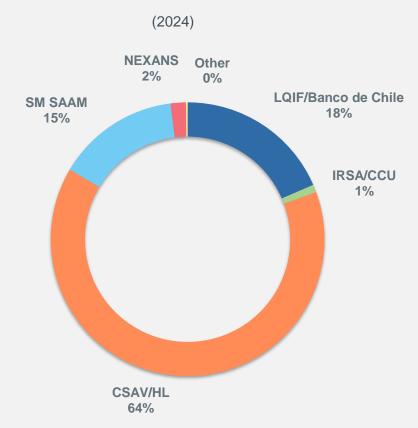
# DIVERSIFIED AND HEALTHY DIVIDEND CASHFLOW

. . . to the parent company based on good operating company performance



<sup>\*</sup> Starting 2023, Invexans and Techpack form part of Quiñenco corporate level, therefore as of 2023 dividends include those received from Nexans.

# **Composition of Dividends**



#### QUIÑENCO OVERVIEW

# SUSTAINABILITY POLICY

Quiñenco has a strong commitment to sustainable progress as a central part of its business model, based on four strategic pillars.



We work for progress, open to the world to continue undertaking new businesses, discovering new horizons and creating value for companies, their shareholders and collaborators.

- QUIÑENCO AT A GLANCE
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# QUIÑENCO DISTRIBUTES INTERIM DIVIDEND OF US\$200 MILLION

- On November 28, 2024, Quiñenco announced the Board's approval of an interim dividend of Ch\$120.28198 per share, payable as of December 20, 2024, to those shareholders registered with the company as of December 14, 2024.
- The total dividend amounted to approximately **US\$200 million** (Ch\$200 billion), charged to net income for the current year.
- The Board determined this interim dividend considering the results for the first nine months of the year, allowing shareholders to receive the fruits of their investment while maintaining the company's solid financial position to pursue new opportunities.



# QUIÑENCO SELLS 5% STAKE IN NEXANS

# **N**exans

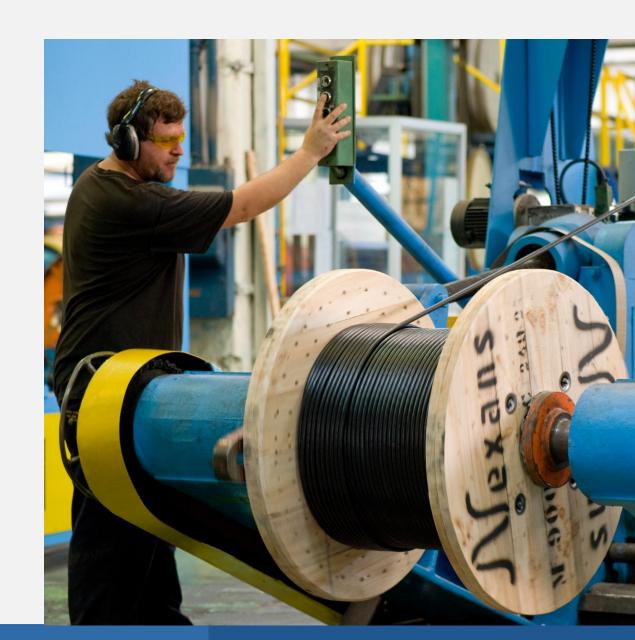
- On November 22, 2024, Quiñenco successfully completed the sale of 2,200,00 shares of Nexans, through an accelerated book-building offering, at a price of €102 per share.
- Thus, total net proceeds amounted to US\$234 million, and Quiñenco reduced its total stake from 19.2% to 14.2% at the time.
- A 90-day lockup period was granted to the banks acting as global coordinators and joint bookrunners, for the shares excluded from the offering.
- Quiñenco continues to be a reference shareholder of Nexans, with active representation on its Board of Directors.
- Quiñenco's preliminary estimate is that the transaction will have a
  positive net financial after-tax impact of approximately US\$65 million.



# NEXANS ACQUIRES ITALIAN COMPANY LA TRIVENETA CAVI AND SELLS AMERCABLE

# **N**exans

- On January 2, 2025, Nexans completed the sale of AmerCable, a leading manufacturer of electrical power, control and instrumentation cables for harsh environments based in the USA, to global technology company Mattr, for an enterprise value of US\$280 million.
- On June 6, 2024, Nexans announced the completion of the acquisition of La Triveneta Cavi, an Italian company well-known for its excellence in the European medium- and low-voltage segments, per the agreement signed in February 2024.
- La Triveneta Cavi primarily manufactures low-voltage cables for building, infrastructure, fire-retardant cable systems and renewable applications across 30 countries.
- The company, founded in 1965, employs around 700 people and generated revenues of over €800 million over the last twelve months, with a best-in-class industrial footprint in Italy.
- Nexans informed that the enterprise value of around €520 million represented a multiple of 5.6x 2023 EBITDA pre-synergies and 4.67 post run-rate synergies.
- These transactions mark an important step in Nexans' strategy towards becoming an **Electrification Pure Player**. The company expects the transaction to generate synergies through the integration of the operations.



#### CCU SIGNS AGREEMENT WITH VIERCI GROUP IN PARAGUAY



- On October 15, 2024, CCU announced binding association agreements with the Vierci Group, which holds the PepsiCo license for the distribution of beverages and snacks in Paraguay.
- Through the agreements, the Vierci Group will acquire 49% ownership of both Bebidas del Paraguay and Distribuidora del Paraguay, and CCU will maintain 51% ownership.
- Consequently, Paraguay will become the second country where the PepsiCo license forms part of CCU's brand portfolio, in addition to Chile.



## SM SAAM LAUNCHES FULLY ELECTRIC AND ZERO-EMISSION TUG BOTAS IN VANCOUVER, CANADA



- On April 10, 2024, SAAM Towage Canada, together with strategic partners Teck Resources and Neptune terminals, launched the first two fully electric zero-emission tug boats at the port of Vancouver, which started operations in May.
- SM SAAM estimates annual reductions in CO2 emissions of 2,400 metric tons from the operation of these two tug boats, as well as diminished marine noise.
- SM SAAM has also been awarded a contract to operate the first electric tug boat in Chile and Latin America, at the port of Chacabuco.



# ENEX OPENS NEW ROAD RANGER TRAVEL CENTERS EXPANDING ITS PRESENCE IN THE USA TO OVER 50 LOCATIONS



- During 2024, Road Ranger, Enex's network of highway travel centers in the USA, inaugurated four new stations, three in Texas and one in Illinois, thus increasing its network to a total of 53 travel centers.
- Enex entered the US market at the end of 2018 with the acquisition of Road Ranger, then with 38 travel centers along the main interstate highways between Texas and the North American Midwest.
- In March and June 2024, Quiñenco carried out capital increases of US\$105
  million in Enex, aimed at contributing to strengthen the company's capital
  structure in the context of its development strategy, focused on growth in
  the countries where it currently operates.



- QUIÑENCO AT A GLANCE
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FACTORS THAT CONTRIBUTE
TO QUIÑENCO'S ABILITY TO
PURSUE AND UNDERTAKE
NEW INVESTMENT
OPPORTUNITIES



#### **SOUND CASH POSITION**

- Strong cash levels
- Conservative financing policy



#### **HEALTHY FINANCIAL STRUCTURE**

- Sound financial indicators
- Well structured Balance Sheet
- AA+/AA+ local rating



#### PORTFOLIO OPTIMIZATION

 Good performance of main operating companies should contribute to sustained dividend up-flow.



# THANK YOU FOR YOUR ATTENTION



# APPENDIX MAIN OPERATING COMPANIES

# Banco de Chile

- Established in 1893, Banco de Chile has a highly recognized name in Chile.
- One of the most profitable banks in terms of return on assets and equity.
- · Assets of US\$64 billion.
- · Over 12,200 employees.
- Nationwide network of 257 branches and 1,891 ATMs.
- Traded on the NYSE and Santiago Stock Exchanges.
- Strategic alliance with Citigroup complements the Bank's financial services of excellence for its customers and
  gives access to one of the most important financial platforms in the world.
- The Bank maintains a diversified and efficient financing structure, granting it a competitive advantage in terms of funding.
- One of the most solid private banks in Latin America with an international credit rating of A from S&P and A2 from Moody's.
- On April 30, 2019, SM-Chile completed payment of subordinated debt with Chilean Central Bank, 17 years in advance. Thus, as of June 30, 2019, the voting and economics rights of LQIF in Banco de Chile reached 51.15%, after SM-Chile was dissolved.

# NET INCOME<sup>(1)</sup> CONTRIBUTION BY BUSINESS AREA

(YTD September 2024)





#### **OWNERSHIP STRUCTURE**

(September 2024)



(1) Before taxes

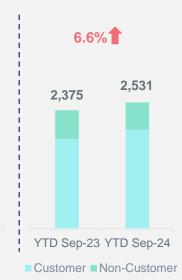
Net income in 3Q 2024 increased 10.8%, based on growth in operating revenues, driven by higher customer-income, partly offset by greater expected credit losses.



# Banco de Chile





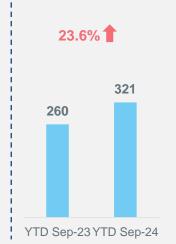


# **ROAE**



# **Expected Credit Losses**









- Founded in 1850, CCU is a multi-category branded beverage company operating in Chile, Argentina, Bolivia, Colombia, Paraguay and Uruguay, with an extensive wine export business to more than 80 countries.
- Assets of US\$3.9 billion.
- · Over 10,200 employees.
- 35 beverage facilities.
- Extensive distribution network reaching more than 550,000 sales points and La Barra e-commerce platform.
- · Jointly controlled with Heineken, one of the main breweries worldwide.
- Traded on the NYSE and Santiago Stock Exchanges.
- In 2019 CCU launched its 2030 Environmental Vision, after successful implementation of its 2020 Vision, with goals in three main areas: emissions, waste and water.
- During May 2024, CCU inaugurated the first recycled PET resin plant in Chile, with an estimated annual production capacity of 18,000 tons, granting new use to 870 million plastic bottles.

#### **WEIGHTED VOLUME MARKET SHARE**

(December 2023)

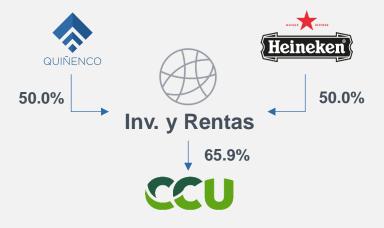
|                                 | 2023                      |
|---------------------------------|---------------------------|
| Chile Operating segment         | 45% (1)                   |
| International Operating segment | 17% (2)                   |
| Wine Operating segment          | 20% (3)                   |
| Total                           | <b>30%</b> <sup>(4)</sup> |

- Excludes HOD, energy drinks and powdered juice.
- (2) Includes beer in Argentina; beer, carbonated soft drinks, nectars and waters in Uruguay; beer, soft drinks, nectars and waters in Paraguay; beer, soft drinks and malt in Bolivia.
- (3) Domestic and export wines from Chile. Domestic market reported by Nielsen. Export market reported by Asociación de Viñas de Chile. Excludes bulk wine.
- Weighted average of the markets where CCU participates, based on category market share and weighted by CCU's estimations of market sizes (February 2024).



#### **OWNERSHIP STRUCTURE**

(September 2024)



Source: CCU



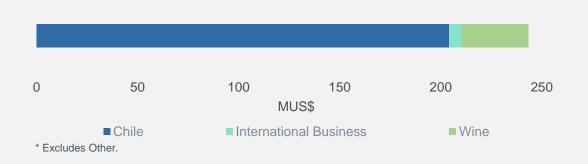
CCU's quarterly results improved, mainly due to better non-operating results, compensating lower operating performance, negatively impacted by a contraction of the beverage industry in Argentina that more than offset improved results in the Chile and Wine operating segments.



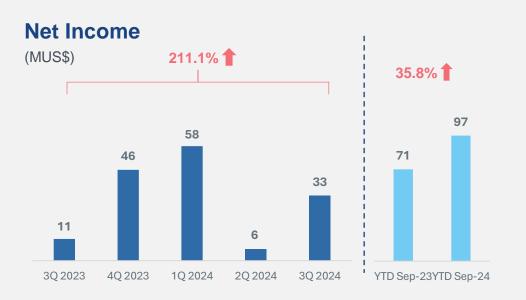




(YTD September 2024)





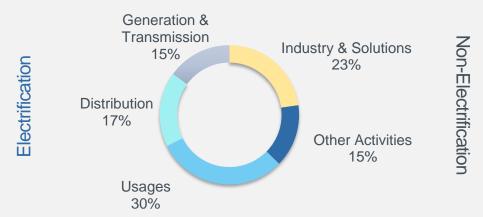


# **N**exans

- Nexans is a worldwide leader in the cable industry with an industrial footprint in 41 countries and commercial activities worldwide, after over a century of progress.
- Headquartered in Paris, France, Nexans produces cables and cabling systems, constantly innovating its products, solutions and services.
- Over 28,300 employees
- Nexans is listed on Euronext Paris.
- In April 2023, Quiñenco's subsidiary Invexans Ltd successfully completed the sale of 4.2 million shares of the French multinational Nexans, in a transaction valued at US\$367 million. The use of proceeds is primarily for strategic investments, including US\$205 million in capital contributed to its subsidiary Enex during 2023 and 1H 2024.
- During November 2024, Quiñenco sold 2.2 million shares at a price of €102 per share, with net proceeds of US\$234 million.
- Quiñenco remains a reference shareholder of Nexans with 14.2% ownership and active representation on the company's board of directors.

#### **SALES\* BY KEY-END MARKETS**

(YTD June 2024)





#### **OWNERSHIP STRUCTURE**

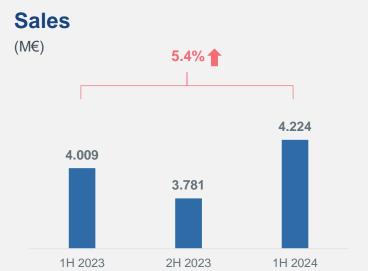
(June 2024)



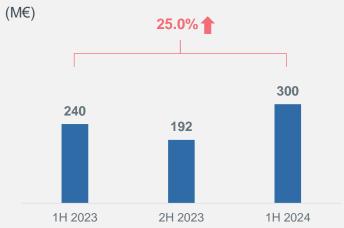
<sup>\*</sup> Sales at current metal prices.







# **Operating Margin**



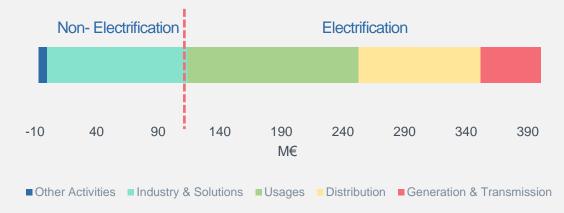
Source: Nexans

Nexans' contribution increased by 55.1%, based on strong operating performance, driven by the electrification segments.



#### **EBITDA by Business Segment**

(YTD June 2024)



#### **Net Income**





- Enex S.A. has a network of 449 service stations, with 212 convenience stores in Chile, 49 travel centers in the USA and supplies 77 service stations in Paraguay.
- · Main business activities:
  - > Distribution of fuels through its service stations.
  - > Distribution of fuels to industrial clients and transport sector.
  - > Distribution of Shell lubricants.
- Holds a 33.3% share of Sociedad de Inversiones de Aviación (SIAV).
- Acquired Road Ranger travel center in the USA in November 2018.
- Acquired 50% of Gasur service station network in Paraguay in November 2019. In January 2024, Enex reached 100% ownership of the company, today named Enex Paraguay.
- During 2021, Enex established Enex plc, in the UK, as its parent company.

#### **SERVICE STATIONS**

(December 2023)

|           | No. Service Stations | %     |
|-----------|----------------------|-------|
| Copec     | 685                  | 40.1% |
| Enex      | 449                  | 26.3% |
| Petrobras | 298                  | 17.4% |
| Others    | 278                  | 16.3% |
| Total     | 1,710                | 100%  |

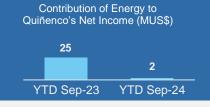


#### **OWNERSHIP STRUCTURE**

(September 2024)



Enex's contribution fell to a loss in the current quarter, mainly attributable to unfavorable inventory revaluation effects and lower sales volumes in the industrial segment, partly mitigated by better non-operating results.

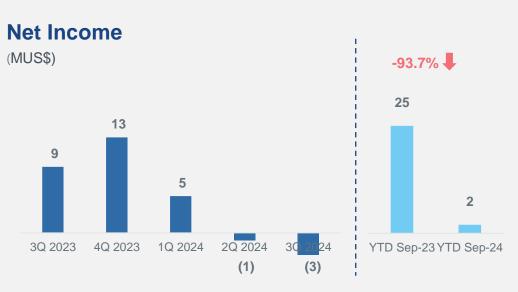










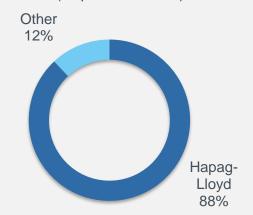




- CSAV, founded in 1872, is one of the oldest shipping companies in the world.
- Its activities include overseas transport of containerized cargo through its investment in Hapag-Lloyd.
- Total assets as of December 2023 were US\$8.3 billion.
- In November 2015 Hapag-Lloyd carried out its IPO in Germany, raising US\$300 million.
- In May 2017, the merger between Hapag-Lloyd and UASC was materialized.
- In December 2017, CSAV sold its stake in Norgistics Chile, and decided to close its offices in Peru, Mexico and China.
- During 2020 CSAV ended its car carrier activities.
- During January 2020, CSAV acquired a further 2.2% stake in Hapag-Lloyd, reaching 30% ownership in all.
- CSAV raised US\$350 million in a capital increase during 2020, mainly to refinance its acquisitions of Hapag-Lloyd shares.

#### **ASSETS BY BUSINESS AREA**

(September 2024)





#### **OWNERSHIP STRUCTURE**

(September 2024)



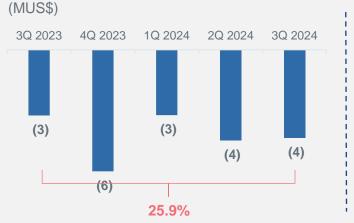
Source: CSAV

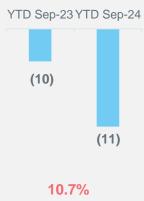
CSAV's 3Q 2024 results mainly reflect its share of Hapag-Lloyd's results, boosted mainly by higher average freight rates, given an upturn in demand and tensions in the Red Sea, and a lower tax expense at CSAV.



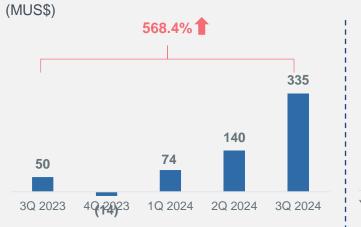


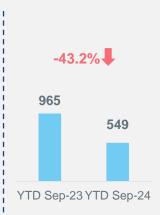
## **Operating Income (Loss)**



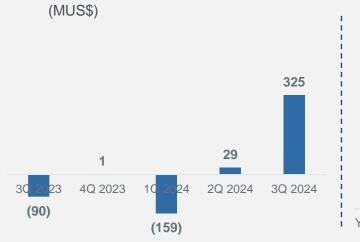


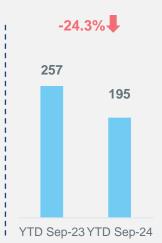
## **Non-operating Income**





## **Net Income (Loss)**





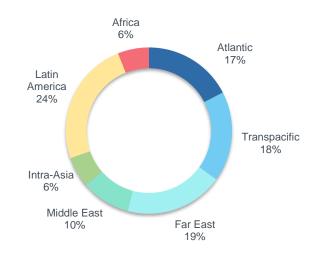
Note: CSAV reports in US\$.



- Hapag-Lloyd is a leading global liner shipping company, with a fleet of 266 modern ships, 12 million TEU transported a year and a total capacity of around 2.0 million TEU.
- Founded in 1847 and headquartered in Hamburg, Germany, Hapag-Lloyd offers a global network of 110 liner services, and operations in 20 ports.
- Presence in 140 countries.
- Over 16,200 employees.

#### TRANSPORTED VOLUME BY TRADE

(YTD September 2024)





#### **OWNERSHIP STRUCTURE**

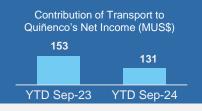
(September 2024)



Source: Hapag-Lloyd

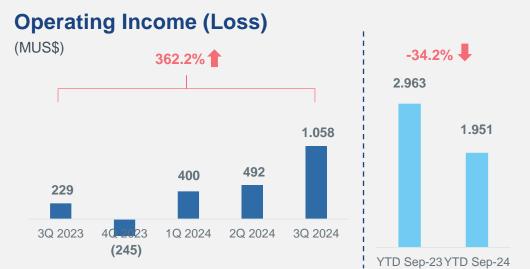
**#** Hapag-Lloyd

Hapag-Lloyd's 3Q 2024 strong results were boosted by higher freight rates, reflecting the security situation in the Red Sea for shipping companies and an upturn in demand. Operating expenses increased, however, mainly reflecting higher fuel expenses.











Note: Hapag-Lloyd reports in US\$.



- SM SAAM is a multinational company, based in Chile, which provides services to international trade through two business areas: tug boats and air logistics.
- SM SAAM has a presence in 13 countries across America, operating a fleet of 208 tug boats, being the largest tug boat operator in America and third worldwide.
- In October 2019, SM SAAM materialized the agreement with Royal Boskalis Westminster, parent company of SMIT, to acquire its interest in the two joint operations for the tug boat business in Brazil, Mexico, Panama and Canada. The transaction amounted to US\$194 million.
- In October 2020, SM SAAM acquired the remaining 50% stake in Aerosan, thus reaching 100% ownership, for a total of US\$32 million.
- In January 2021, SM SAAM acquired 70% of Intertug, towage company with operations in Colombia, Mexico and Central America.
- During November 2022, Quiñenco acquired shares of SM SAAM on the market, increasing its participation to 60.0%.
- In 2023, Quiñenco acquired an additional 2.6% stake on the market, thus reaching 62.6% ownership.
- On August 1, 2023, the transaction between SM SAAM and Hapag-Lloyd announced in October 2022, was
  materialized, after having received all the required regulatory approvals. The total price for the sale of SM SAAM's
  port terminal and land logistics businesses amounted to approximately US\$995 million. In all, the transaction
  generated an after-tax gain of approximately US\$420 million for SM SAAM.



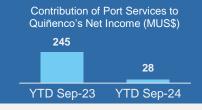
#### OWNERSHIP STRUCTURE

(September 2024)



# **\$33** 

SM SAAM's results in 3Q 2024 decreased significantly due to the nonrecurring gain reported in 3Q 2023 on the sale of its port operations. However, continued operations posted improved results, based on good performance across all segments.







## **Operating Income**





\* Excludes Others.

#### **Net Income**



